

# COVER SHEET

for

## AUDITED FINANCIAL STATEMENTS

SEC Registration Number

|   |   |   |   |   |   |  |  |  |  |
|---|---|---|---|---|---|--|--|--|--|
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|---|---|---|---|---|---|--|--|--|--|

### COMPANY NAME

|   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |  |   |   |   |   |  |   |   |   |  |  |  |  |  |  |
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| R | O | X | A | S |   | H | O | L | D | I | N | G | S | , |  | I | N | C | . |  | A | N | D |  |  |  |  |  |  |
| S | U | B | S | I | D | I | A | R | I | E | S |   |   |   |  |   |   |   |   |  |   |   |   |  |  |  |  |  |  |
|   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |  |   |   |   |   |  |   |   |   |  |  |  |  |  |  |
|   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |  |   |   |   |   |  |   |   |   |  |  |  |  |  |  |

### PRINCIPAL OFFICE ( No. / Street / Barangay / City / Town / Province )

|   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1 | 4 | t | h |   | F | l | o | o | r | , |   | N | e | t |   | O | n | e |   | C | e | n | t | e | r | , |   |   |   |
| 2 | 6 | t | h |   | c | o | r | . |   | 3 | r | d |   | A | v | e | n | u | e | , |   |   |   |   |   |   |   |   |   |
| B | o | n | i | f | a | c | i | o |   | G | l | o | b | a | l |   | C | i | t | y | , |   | T | a | g | u | i | g | , |
| M | e | t | r | o |   | M | a | n | i | l | a |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |   |

Form Type

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| 1 | 7 | - | Q |
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Department requiring the report

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Secondary License Type, If Applicable

|   |   |   |  |
|---|---|---|--|
| N | / | A |  |
|---|---|---|--|

### COMPANY INFORMATION

|                               |                              |                           |
|-------------------------------|------------------------------|---------------------------|
| Company's Email Address       | Company's Telephone Number   | Mobile Number             |
| corporatesecretary@rhi.com.ph | (02) 8771-7800               | 09985914710               |
| No. of Stockholders           | Annual Meeting (Month / Day) | Fiscal Year (Month / Day) |
| 2,080                         | March 17                     | September 30              |

### CONTACT PERSON INFORMATION

The designated contact person **MUST** be an Officer of the Corporation

|                             |                         |                    |               |
|-----------------------------|-------------------------|--------------------|---------------|
| Name of Contact Person      | Email Address           | Telephone Number/s | Mobile Number |
| Ma. Hazel L. Rabara-Retardo | hazel.rabara@rhi.com.ph | (02) 8810-8901     | —             |

### CONTACT PERSON's ADDRESS

|   |
|---|
| 14th Floor, Net One Center, 26th cor. 3rd Avenue, Bonifacio Global City, Taguig, Metro Manila |
|---|

**NOTE 1** In case of death, resignation or cessation of office of the officer designated as contact person, such incident shall be reported to the Commission within thirty (30) calendar days from the occurrence thereof with information and complete contact details of the new contact person designated.

**2** All Boxes must be properly and completely filled-up. Failure to do so shall cause the delay in updating the corporation's records with the Commission and/or non-receipt of Notice of Deficiencies. Further, non-receipt of Notice of Deficiencies shall not excuse the corporation from liability for its deficiencies.

**ROXAS HOLDINGS, INC. (formerly CENTRAL AZUCARERA DON PEDRO, INC.)**

-----  
(Company's Full Name)

**14th Floor, Net One Center, 26th corner 3rd Avenue,  
Bonifacio Global City, Taguig, Metro Manila**

-----  
(Company's Address)

**(632) 8771-7800**

-----  
(Company's Telephone Number)

**September 30, 2021**

-----  
(Fiscal Year Ending)

**SEC Form 17-Q**

-----  
(Form Type)

-----  
Amended Designation (If Applicable)

**June 30, 2021**

-----  
Period Ended Date

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(Secondary License Type and File Number)

SECURITIES AND EXCHANGE COMMISSION

SEC FORM 17-Q

QUARTERLY REPORT PURSUANT TO SECTION 17 OF THE SECURITIES  
REGULATION CODE AND SRC RULE 17(2)(b) THEREUNDER

1. For the quarter ended: **30 June 2021**
2. Commission Identification Number **15A**
3. BIR Tax Identification No. **000-290-538**
4. Exact name of registrant as specified in its charter **ROXAS HOLDINGS, INC. (FORMERLY  
CENTRAL AZUCARERA DON PEDRO, INC.)**
5. Province, country or other jurisdiction of incorporation or organization  
**Philippines**
6. Industry Classification Code:
7. Address of principal office Postal Code  
**14th Floor, Net One Center, 26th corner 3rd Avenue,  
Bonifacio Global City, Taguig, Metro Manila** **1634**
8. Registrant's telephone number, including area code  
**(632) 8771-7800**
9. Former name, former address and former fiscal year, if changed since last report  
**Not Applicable**
10. Securities registered pursuant to Sections 8 and 12 of the SRC, or Sec. 4 and 8 of the RSA

| Title of Each Class                            | Number of Shares<br>and Amount of Debt Outstanding |
|--|--|
| Authorized Capital Stock:                      | 2,000,000,000                                      |
| No. of common shares issued and outstanding    | 1,547,935,799                                      |
| No. of preferred shares issued and outstanding | -  |

11. Are any or all of these securities listed on the Philippine Stock Exchange.

Yes [ **X** ]

No [ ]

12. Indicate by check mark whether the registrant:

- (a) has filed all reports required to be filed by Section 11 of the Securities Revised Code (SRC) and SRC Rule 11(a)-1 there under and Sections 26 and 141 of the Corporation Code of the Philippines, during the preceding 12 months (or for such shorter period the registrant was required to file such reports)

Yes     ☒ [ X ]

No     ☐ [   ]

- (b) has been subject to such filing requirements for the past 90 days

Yes     ☒ [ X ]

No     ☐ [   ]

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## **ROXAS HOLDINGS, INC. AND SUBSIDIARIES**

Unaudited Interim Condensed Consolidated Financial Statements  
June 30, 2021 (With Comparative Audited Figures as at September 30, 2020)  
and for the Nine-Month Periods Ended June 30, 2021 and 2020

**ROXAS HOLDINGS, INC. AND SUBSIDIARIES**

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**INTERIM CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

**JUNE 30, 2021**

*(With Comparative Audited Balances as at September 30, 2020)*

**(Amounts in Thousands)**

|   | Note | June 30,<br>2021<br>(Unaudited) | September 30,<br>2020<br>(Audited) |
|---|------|---------------------------------|------------------------------------|
| <b>ASSETS</b>                                 |      |                                 |                                    |
| <b>Current Assets</b>                         |      |                                 |                                    |
| Cash and cash equivalents                     | 3    | ₱83,006                         | ₱888,597                           |
| Trade and other receivables                   | 4    | 883,532                         | 1,252,304                          |
| Inventories                                   | 5    | 1,257,359                       | 442,965                            |
| Other current assets                          | 6    | 288,404                         | 194,012                            |
|   |      | <b>2,512,301</b>                | <b>2,777,878</b>                   |
| <b>Noncurrent Assets</b>                      |      |                                 |                                    |
| Property, plant and equipment:                | 8    |                                 |                                    |
| At cost                                       |      | 4,741,683                       | 4,912,445                          |
| At revalued amount                            |      | 4,537,678                       | 4,537,678                          |
| Investment properties                         |      | 307,955                         | 301,948                            |
| Retirement assets – net                       |      | 2,958                           | 2,958                              |
| Other noncurrent assets                       |      | 1,496,930                       | 1,494,439                          |
|   |      | <b>11,087,204</b>               | <b>11,249,468</b>                  |
|   |      | <b>₱13,599,505</b>              | <b>₱14,027,346</b>                 |
| <b>LIABILITIES AND EQUITY</b>                 |      |                                 |                                    |
| <b>Current Liabilities</b>                    |      |                                 |                                    |
| Short-term borrowings                         | 9    | ₱3,728,249                      | ₱5,369,550                         |
| Trade and other payables                      | 11   | 2,326,317                       | 1,596,635                          |
| Income tax payable                            |      | 3,761                           | 2,408                              |
|   |      | <b>6,058,327</b>                | <b>6,968,593</b>                   |
| <b>Noncurrent Liabilities</b>                 |      |                                 |                                    |
| Long-term borrowings - net of current portion | 10   | 1,251,000                       | 1,000                              |
| Retirement liabilities -net                   |      | 391,677                         | 401,205                            |
| Deferred tax liabilities - net                |      | 787,510                         | 783,813                            |
| Other noncurrent liabilities                  |      | 10,941                          | 22,570                             |
|   |      | <b>2,441,128</b>                | <b>1,208,588</b>                   |
| Total Liabilities                             |      | <b>8,499,455</b>                | <b>8,177,181</b>                   |

(Forward)

|  |      | <b>June 30,<br/>2021<br/>(Unaudited)</b> | <b>September 30,<br/>2020<br/>(Audited)</b> |
|--|------|--|---|
|  | Note |  |   |
| <b>Equity Attributable to the Equity Holders<br/>of the Parent Company</b> | 12   |  |   |
| Capital stock  |      | <b>₱1,565,579</b>                        | ₱1,565,579                                  |
| Additional paid-in capital   |      | <b>2,842,183</b>                         | 2,842,183                                   |
| Treasury stock   |      | <b>(52,290)</b>                          | (52,290)                                    |
| Other equity items and reserves  |      | <b>3,626,455</b>                         | 3,649,712                                   |
| Deficit  |      | <b>(2,923,031)</b>                       | (2,191,115)                                 |
|  |      | <b>5,058,896</b>                         | 5,814,069                                   |
| Non-controlling Interests  |      | <b>41,154</b>                            | 36,096                                      |
|  |      | <b>5,100,050</b>                         | 5,850,165                                   |
|  |      | <b>₱13,599,505</b>                       | ₱14,027,346                                 |

*See accompanying Notes to Consolidated Financial Statements.*



**ROXAS HOLDINGS, INC. AND SUBSIDIARIES**

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**INTERIM CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
**FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED**  
**JUNE 30, 2021 AND 2020**

(Amounts in Thousands, except Basic and Diluted Earnings per Share Data)

|  | Three-Month Period<br>April 1 to June 30<br>(Unaudited)<br>2020 |               | Nine-Month Period<br>October 1 to June 30<br>(Unaudited)<br>2020 |               |
|--|---|---------------|--|---------------|
|  | 2021  | (As restated) | 2021   | (As restated) |
| <b>CONTINUING OPERATIONS</b>   |   |               |  |               |
| <b>REVENUE FROM CONTRACTS WITH CUSTOMERS</b> (Note 14)                     | <b>₱1,904,184</b>   | ₱1,191,534    | <b>₱3,791,716</b>  | ₱3,156,365    |
| <b>COST OF SALES</b> (Note 15)   | <b>(1,859,608)</b>  | (1,202,810)   | <b>(3,854,468)</b>   | (3,291,441)   |
| <b>GROSS INCOME (LOSS)</b>   | <b>44,576</b>   | (11,276)      | <b>(62,752)</b>  | (135,076)     |
| <b>OPERATING EXPENSES</b> (Note 16)  | <b>(175,321)</b>  | (156,970)     | <b>(481,177)</b>   | (496,349)     |
| <b>INTEREST EXPENSE</b> (Note 9)   | <b>(80,406)</b>   | (90,358)      | <b>(252,611)</b>   | (278,683)     |
| <b>OTHER INCOME – Net</b> (Note 18)  | <b>70,344</b>   | 7,340         | <b>81,833</b>  | 37,134        |
| <b>LOSS BEFORE INCOME TAX</b>  | <b>(140,807)</b>  | (251,264)     | <b>(714,707)</b>   | (872,974)     |
| <b>INCOME TAX BENEFIT (EXPENSE)</b>  |   |               |  |               |
| Current  | <b>(8,432)</b>  | (1,954)       | <b>(8,454)</b>   | (4,473)       |
| Deferred   | <b>(3,697)</b>  | 45            | <b>(3,697)</b>   | 1,829         |
|  | <b>(12,129)</b>   | (1,909)       | <b>(12,151)</b>  | (2,644)       |
| <b>NET LOSS FROM CONTINUING OPERATIONS</b>                                 | <b>(152,936)</b>  | (253,173)     | <b>(726,858)</b>   | (875,618)     |
| <b>NET INCOME (LOSS) FROM DISCONTINUED OPERATIONS</b> (Note 7)             | <b>–</b>  | (173,608)     | <b>–</b>   | 143,724       |
| <b>NET LOSS</b>  | <b>(₱152,936)</b>   | (₱426,781)    | <b>(₱726,858)</b>  | (₱731,894)    |
| Net income (loss) attributable to:   |   |               |  |               |
| Equity holders of the Parent Company                                       | <b>(₱159,431)</b>   | (₱425,580)    | <b>(₱731,916)</b>  | (₱725,653)    |
| Non-controlling interests  | <b>6,495</b>  | (1,201)       | <b>5,058</b>   | (6,241)       |
|  | <b>(₱152,936)</b>   | (₱426,781)    | <b>(₱726,858)</b>  | (₱731,894)    |
| <b>LOSS PER SHARE ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT COMPANY</b> |   |               |  |               |
| Basic  | <b>(₱0.10)</b>  | (₱0.28)       | <b>(₱0.47)</b>   | (₱0.47)       |
| Diluted  | <b>(0.10)</b>   | (0.28)        | <b>(0.47)</b>  | (0.47)        |

*See accompanying Notes to Consolidated Financial Statements.*

**ROXAS HOLDINGS, INC. AND SUBSIDIARIES**

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**INTERIM CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED**  
**JUNE 30, 2021 AND 2020**  
(Amounts in Thousands)

|   | Three-Month Period<br>April 1 to June 30<br>(Unaudited) |                       | Nine-Month Period<br>October 1 to June 30<br>(Unaudited) |                       |
|---|---|-----------------------|--|-----------------------|
|   | 2021  | 2020<br>(As restated) | 2021   | 2020<br>(As restated) |
| <b>NET LOSS</b>   | <b>(P152,936)</b>                                       | <b>(P426,781)</b>     | <b>(P726,858)</b>  | <b>(P731,894)</b>     |
| <b>OTHER COMPREHENSIVE INCOME (LOSS)</b>  |   |                       |  |                       |
| Remeasurement loss on retirement liabilities                                    | —   | —                     | (23,257)   | —                     |
| Appraisal increase on land, net of tax  | —   | —                     | —  | 10,812                |
| Deferred tax asset on retirement actuarial losses                               | —   | —                     | —  | 9,057                 |
| Share in remeasurement loss on retirement liability of an associate, net of tax | —   | —                     | —  | (5,335)               |
| <b>TOTAL COMPREHENSIVE LOSS</b>   | <b>(P152,936)</b>                                       | <b>(P426,781)</b>     | <b>(P750,115)</b>  | <b>(P717,360)</b>     |
| <b>Total comprehensive income (loss) attributable to:</b>                       |   |                       |  |                       |
| Equity holders of the Parent Company  | <b>(P159,431)</b>                                       | <b>(P425,580)</b>     | <b>(P755,173)</b>  | <b>(P711,838)</b>     |
| Non-controlling interests   | <b>6,495</b>  | <b>(1,201)</b>        | <b>5,058</b>   | <b>(5,522)</b>        |
|   | <b>(P152,936)</b>                                       | <b>(P426,781)</b>     | <b>(P750,115)</b>  | <b>(P717,360)</b>     |

*See accompanying Notes to Financial Statements.*

**ROXAS HOLDINGS, INC. AND SUBSIDIARIES**

**INTERIM CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
FOR THE THREE MONTH AND NINE-MONTH PERIODS ENDED**

**JUNE 30, 2021 AND 2020**

(Amounts in Thousands)

|  | Three-Month Period<br>April 1 to June 30<br>(Unaudited) |                   | Nine-Month Period<br>October 1 to June 30<br>(Unaudited) |                   |
|--|---|-------------------|--|-------------------|
|  | 2021  | 2020              | 2021   | 2020              |
| <b>CAPITAL STOCK</b>   | <b>₱1,565,579</b>                                       | <b>₱1,565,579</b> | <b>₱1,565,579</b>  | <b>₱1,565,579</b> |
| <b>ADDITIONAL PAID-IN CAPITAL</b>  | <b>2,842,183</b>  | <b>2,842,183</b>  | <b>2,842,183</b>   | <b>2,842,183</b>  |
| <b>TREASURY STOCK</b>  | <b>(52,290)</b>   | <b>(52,290)</b>   | <b>(52,290)</b>  | <b>(52,290)</b>   |
| <b>REVALUATION INCREMENT ON LAND UNDER<br/>ASSETS HELD FOR SALE</b>                            | <b>—</b>  | <b>2,806,661</b>  | <b>—</b>   | <b>2,806,661</b>  |
| <b>OTHER EQUITY RESERVES</b>   |   |                   |  |                   |
| Beginning balance  | <b>3,626,455</b>  | 791,104           | <b>3,649,712</b>   | 1,049,889         |
| Remeasurement loss on retirement liabilities   | —   | —                 | <b>(23,257)</b>  | —                 |
| Reclassification of investment in associate's other<br>comprehensive income to profit and loss | —   | —                 | —  | (272,600)         |
| Appraisal increase on land, net of tax   | —   | —                 | —  | 10,093            |
| Deferred tax asset on retirement actuarial losses  | —   | —                 | —  | 9,057             |
| Share in remeasurement loss on retirement<br>liability of an associate, net of tax             | —   | —                 | —  | (5,335)           |
|  | <b>3,626,455</b>  | 791,104           | <b>3,626,455</b>   | 791,104           |
| <b>RETAINED EARNINGS (DEFICIT)</b>   |   |                   |  |                   |
| Beginning balance  | <b>(2,763,600)</b>                                      | 869,919           | <b>(2,191,115)</b>                                       | 897,392           |
| Reclassification of investment in associate's other<br>comprehensive income to profit and loss | —   | —                 | —  | 272,600           |
| Net loss attributable to equity holders of the<br>Parent Company                               | <b>(159,431)</b>  | (425,580)         | <b>(731,916)</b>   | (725,653)         |
|  | <b>(2,923,031)</b>                                      | 444,339           | <b>(2,923,031)</b>                                       | 444,339           |
| <b>NON-CONTROLLING INTERESTS</b>   |   |                   |  |                   |
| Beginning balance  | <b>34,659</b>   | 43,723            | <b>36,096</b>  | 54,921            |
| Income (loss) attributable to non-controlling<br>interests                                     | <b>6,495</b>  | (1,201)           | <b>5,058</b>   | (6,241)           |
| Acquisition  | —   | —                 | —  | (6,877)           |
| Appraisal increase on land, net of tax   | —   | —                 | —  | 719               |
|  | <b>41,154</b>   | 42,522            | <b>41,154</b>  | 42,522            |
| <b>TOTAL EQUITY</b>  | <b>₱5,100,050</b>                                       | <b>₱8,440,098</b> | <b>₱5,100,050</b>  | <b>₱8,440,098</b> |

*See accompanying Notes to Consolidated Financial Statements.*

**ROXAS HOLDINGS, INC. AND SUBSIDIARIES**

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**INTERIM CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS**

**FOR THE NINE-MONTH PERIODS ENDED**

**JUNE 30, 2021 AND 2020**

**(Amounts in Thousands)**

|   | June 30,<br>2021<br>(Unaudited) | June 30,<br>2020<br>(Unaudited,<br>As restated) |
|---|---------------------------------|---|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>               |                                 |   |
| Loss before income tax from continuing operations         | (P714,707)                      | (P872,974)                                      |
| Income before income tax from discontinued operations     | –                               | 143,804   |
| Adjustments for:  |                                 |   |
| Depreciation and amortization                             | 445,107                         | 855,112   |
| Interest expense  | 252,611                         | 484,636   |
| Retirement expense  | 43,071                          | 46,411  |
| Unrealized fair value gain on investment properties       | (6,007)                         | (9,005)   |
| Loss from disposal of property, plant and equipment       | 2,228                           | –   |
| Interest income   | (1,005)                         | (4,263)   |
| Gain on sale of investment in associate                   | –                               | (258,311)                                       |
| Gain on sale of investment property                       | –                               | (16,677)  |
| Share in net earnings of associate                        | –                               | (2,193)   |
| Operating income before changes in working capital        | 21,298                          | 366,540   |
| Decrease (increase) in:                                   |                                 |   |
| Trade and other receivables                               | 386,516                         | 494,042   |
| Inventories   | (814,394)                       | (556,074)                                       |
| Other current assets                                      | (112,141)                       | (85,244)  |
| Increase in trade and other payables                      | 706,334                         | 310,222   |
| Net cash generated from operating activities              | 187,613                         | 529,486   |
| Retirement benefits paid                                  | (75,856)                        | –   |
| Income taxes paid   | (10,800)                        | (5,971)   |
| Interest received   | 1,005                           | 4,263   |
| Net cash flows provided by operating activities           | 101,962                         | 527,778   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>               |                                 |   |
| Additions to property, plant and equipment                | (197,443)                       | (199,179)                                       |
| Proceeds from:  |                                 |   |
| Sale of property, plant and equipment                     | 8,446                           | –   |
| Sale of investment in associate                           | –                               | 870,813   |
| Sale of investment property                               | –                               | 50,000  |
| Dividends received  | –                               | 40,255  |
| Increase in other noncurrent assets                       | (21,904)                        | (21,291)  |
| Net cash flows provided by (used in) investing activities | (210,901)                       | 740,598   |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>               |                                 |   |
| Net payments of short-term borrowings                     | (391,301)                       | (50,000)  |
| Payments of:  |                                 |   |
| Interest  | (294,274)                       | (507,001)                                       |
| Principal portion of lease liabilities                    | (11,077)                        | (21,422)  |
| Long-term borrowings                                      | –                               | (866,833)                                       |
| Net cash flows used in financing activities               | (696,652)                       | (1,445,256)                                     |
| <b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>          | (805,591)                       | (176,880)                                       |
| <b>CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD</b>   | 888,597                         | 438,268   |
| <b>CASH AND CASH EQUIVALENTS AT END OF PERIOD</b>         | P83,006                         | P261,388  |

*See accompanying Notes to Financial Statements.*

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**ROXAS HOLDINGS, INC. AND SUBSIDIARIES**  
**NOTES TO INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

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**1. Corporate Information**

Roxas Holdings, Inc. (RHI or the Parent Company), doing business under the name and style of CADP Group, was organized in the Philippines and registered with the Philippine Securities and Exchange Commission (SEC) on October 30, 1930 for the purpose of operating mill and refinery facilities to manufacture sugar and allied products.

In July 1996, the Parent Company offered its shares to the public through an initial public offering. On August 8, 1996, the shares of stock of the Parent Company were listed in the Philippine Stock Exchange (PSE).

On February 1, 2017, the Board of Directors (BOD) approved the issuance of convertible debt securities amounting to ₱523,750,000 to FPNRH, convertible to 125,000,000 million common shares of RHI at the option of the holder and bears annual interest at 3%.

On February 15, 2017, the shareholders approved the amendment of the Parent Company's articles of incorporation to increase the authorized capital stock from ₱1,500,000,000 to ₱2,000,000,000 divided into 2,000,000,000 with par value of ₱1.00 per share. On the same day, the shareholders approved the subsequent application of the convertible note as subscription to 125,000,000 common shares arising from the increase in authorized capital stock at a conversion rate of ₱4.19 for every common share.

On July 14, 2017, the SEC approved the Parent Company's application for increase in authorized capital stock using the convertible debt securities as payment for subscription. Accordingly, FPNRH interest on the Parent Company increased from 27% to 32%.

The corporate office of the Parent Company is located at the 14th Floor, Net One Center, 26th cor. 3rd Avenue, Bonifacio Global City, Taguig, Metro Manila while the manufacturing plants of its operating subsidiaries are in Barrio Lumbangan, Nasugbu, Batangas and San Carlos Ecozone, San Carlos City, Negros Occidental.

The interim condensed consolidated financial statements of the Parent Company and its subsidiaries (collectively, the Group) for the nine-month period ended June 30, 2021 were authorized for issue in accordance with a resolution of the Board of Directors on August 6, 2021.

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**2. Basis of Preparation and Basis of Consolidation**

Basis of Preparation

The consolidated financial statements of the Group have been prepared on a historical cost basis, except for land and investment properties that are measured at fair value. The consolidated financial statements have been presented in Philippine Peso, which is the functional currency of the Group. All amounts are rounded to the nearest thousands, except for number of shares and unless otherwise indicated.

The interim condensed financial statements have been prepared in accordance with Philippine Accounting Standards (PAS) 34, Interim Financial Reporting.

The unaudited interim condensed financial statements do not include all the information and disclosures required in the annual audited financial statements and should be read in conjunction with the Company's annual audited financial statements as at and for the year ended September 30, 2020, which have been prepared in accordance with Philippine Financial Reporting Standards (PFRS).

#### Adoption of New and Revised PFRS

The Group adopted the following amendments and improvements to PFRS effective October 1, 2020 as summarized below.

#### *Effective beginning on or after January 1, 2020 (October 1, 2020 for the Group)*

- Amendments to PFRS 3, *Definition of a Business*

The amendments to PFRS 3 clarify the minimum requirements to be a business, remove the assessment of a market participant's ability to replace missing elements, and narrow the definition of outputs. The amendments also add guidance to assess whether an acquired process is substantive and add illustrative examples. An optional fair value concentration test is introduced which permits a simplified assessment of whether an acquired set of activities and assets is not a business.

An entity applies those amendments prospectively for annual reporting periods beginning on or after January 1, 2020, with earlier application permitted.

These amendments will apply on future business combinations of the Group.

- Amendments to PAS 1, *Presentation of Financial Statements*, and PAS 8, *Accounting Policies, Changes in Accounting Estimates and Errors, Definition of Material*

The amendments refine the definition of material in PAS 1 and align the definitions used across PFRSs and other pronouncements. They are intended to improve the understanding of the existing requirements rather than to significantly impact an entity's materiality judgements.

An entity applies those amendments prospectively for annual reporting periods beginning on or after January 1, 2020, with earlier application permitted.

#### Standards Issued but not yet Effective

Pronouncements issued but not yet effective are listed on the next page. The Group does not expect that the future adoption of the said pronouncements will have a significant impact on its interim consolidated financial statements unless otherwise indicated. The Group intends to adopt the following pronouncements when they become effective.

#### *Effective beginning on or after January 1, 2021 (October 1, 2021 for the Group)*

- PFRS 17, *Insurance Contracts*

PFRS 17 is a comprehensive new accounting standard for insurance contracts covering recognition and measurement, presentation and disclosure. Once effective, PFRS 17 will

replace PFRS 4, *Insurance Contracts*. This new standard on insurance contracts applies to all types of insurance contracts (i.e., life, non-life, direct insurance and re-insurance), regardless of the type of entities that issue them, as well as to certain guarantees and financial instruments with discretionary participation features. A few scope exceptions will apply.

The overall objective of PFRS 17 is to provide an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in PFRS 4, which are largely based on grandfathering previous local accounting policies, PFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects. The core of PFRS 17 is the general model, supplemented by:

- A specific adaptation for contracts with direct participation features (the variable fee approach)
- A simplified approach (the premium allocation approach) mainly for short-duration contracts

PFRS 17 is effective for reporting periods beginning on or after January 1, 2021, with comparative figures required. Early application is permitted.

#### *Deferred effectivity*

- Amendments to PFRS 10, *Consolidated Financial Statements*, and PAS 28, *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

The amendments address the conflict between PFRS 10 and PAS 28 in dealing with the loss of control of a subsidiary that is sold or contributed to an associate or joint venture. The amendments clarify that a full gain or loss is recognized when a transfer to an associate or joint venture involves a business as defined in PFRS 3. Any gain or loss resulting from the sale or contribution of assets that does not constitute a business, however, is recognized only to the extent of unrelated investors' interests in the associate or joint venture.

On January 13, 2016, the Financial Reporting Standards Council deferred the original effective date of January 1, 2016 of the said amendments until the International Accounting Standards Board (IASB) completes its broader review of the research project on equity accounting that may result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

#### Basis of Consolidation

The consolidated financial statements include the financial statements of the Parent Company and its subsidiaries, which it controls as at September 30 of each year. The Parent Company has control over the investee when the Parent Company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Presented on the next page is the list of the subsidiaries.

|   | Percentage of Ownership |         | Noncontrolling interest |        | Nature of Business  | Principal Place of Business       |
|---|-------------------------|---------|-------------------------|--------|---|-----------------------------------|
|   | 2021                    | 2020    | 2021                    | 2020   |   |                                   |
| Central Azucarera Don Pedro, Inc. (CADPI)                   | 100.00%                 | 100.00% | —                       | —      | Production and selling of raw and refined sugar, molasses and related products                    | Taguig City and Nasugbu, Batangas |
| Central Azucarera de la Carlota, Inc. (CACI)                | 100.00%                 | 100.00% | —                       | —      | Production and selling of raw sugar and molasses  | Taguig City and Negros Occidental |
| CADP Insurance Agency, Inc. (CIAI)                          | 100.00%                 | 100.00% | —                       | —      | Insurance agency  | Makati City                       |
| Roxol Bioenergy Corp. (RBC)                                 | 100.00%                 | 100.00% | —                       | —      | Production and selling of bioethanol fuel and trading of goods such as sugar and related products | Negros Occidental                 |
| CADP Port Services, Inc. (CPSI)                             | 100.00%                 | 100.00% | —                       | —      | Providing ancillary services  | Makati City                       |
| RHI Agri-Business Development Corporation (RABDC)           | 100.00%                 | 100.00% | —                       | —      | Agricultural business   | Makati City                       |
| Roxas Pacific Bioenergy Corporation (RPBC)                  | 100.00%                 | 100.00% | —                       | —      | Holding company for bioethanol investments  | Negros Occidental                 |
| RHI Pacific Commercial Corp. (RHIPCC) <sup>(1)</sup>        | 100.00%                 | 100.00% | —                       | —      | Selling arm of products of RHI Group  | Makati City                       |
| San Carlos Bioenergy, Inc. (SCBI) <sup>(2)</sup>            | 93.35%                  | 93.35%  | 6.65%                   | 6.65%  | Production and selling of bioethanol fuel   | Negros Occidental                 |
| Najalin Agri Ventures, Inc. (NAVI)                          | —                       | 95.82%  | —                       | 4.18%  | Agricultural and industrial development   | Negros Occidental                 |
| Roxas Power Corporation (RPC)                               | 50.00%                  | 50.00%  | 50.00%                  | 50.00% | Sale of electricity   | Nasugbu, Batangas                 |
| Northeastern Port Storage Corporation (NPSC) <sup>(3)</sup> | 100.00%                 | 100.00% | —                       | —      | Owning the depot and storage facilities used by SCBI  | Negros Occidental                 |

<sup>(1)</sup> As at September 30, 2020, RHIPCC has not yet started commercial operations

<sup>(2)</sup> Acquired in April 2015 through RPBC

<sup>(3)</sup> Indirect ownership through RPBC

Non-controlling interests represent the portion of profit or loss and net assets of RPC and SCBI (NAVI in 2019) not held by the Group, directly or indirectly, and are presented separately in the consolidated statement of comprehensive income and within the equity section of the consolidated statement of financial position and consolidated statement of changes in equity, separately from the Parent Company's equity. Total comprehensive income is attributed to the portion held by the Group and to the non-controlling interests even if this results in the non-controlling interests having a deficit.

### 3. Cash and Cash Equivalents

This account consists of:

|                                    | June 30,<br>2021<br>(Unaudited) | September 30,<br>2020<br>(Audited) |
|------------------------------------|---------------------------------|------------------------------------|
| Cash on hand                       | ₱382                            | ₱410                               |
| Cash in banks and cash equivalents | 82,624                          | 888,187                            |
|                                    | <b>₱83,006</b>                  | <b>₱888,597</b>                    |

Cash in banks earn interest at the respective bank deposit rates.



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#### 4. Trade and Other Receivables

This account consists of:

|                                 | June 30,<br>2021<br>(Unaudited) | September 30,<br>2020<br>(Audited) |
|---------------------------------|---------------------------------|------------------------------------|
| Trade                           | ₱843,944                        | ₱1,175,836                         |
| Due from:                       |                                 |                                    |
| Planters and cane haulers       | 62,829                          | 97,492                             |
| Employees                       | 24,596                          | 30,872                             |
| Others                          | 81,420                          | 78,900                             |
|                                 | 1,012,789                       | 1,383,100                          |
| Allowance for impairment losses | (129,257)                       | (130,796)                          |
|                                 | ₱883,532                        | ₱1,252,304                         |

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#### 5. Inventories

This account consists of:

|                        | June 30,<br>2021<br>(Unaudited) | September 30,<br>2020<br>(Audited) |
|------------------------|---------------------------------|------------------------------------|
| At NRV:                |                                 |                                    |
| Molasses               | ₱361,662                        | ₱58,025                            |
| Materials and supplies | 264,545                         | 285,086                            |
| Alcohol                | 119,062                         | 3,845                              |
| At cost:               |                                 |                                    |
| Refined sugar          | 497,128                         | 70,929                             |
| Raw sugar              | 7,268                           | –                                  |
| Others                 | 7,694                           | 25,080                             |
|                        | ₱1,257,359                      | ₱442,965                           |

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Cost of inventories valued at NRV is shown below:

|                        | June 30,<br>2021<br>(Unaudited) | September 30,<br>2020<br>(Audited) |
|------------------------|---------------------------------|------------------------------------|
| Molasses               | ₱366,707                        | ₱78,118                            |
| Materials and supplies | 286,842                         | 304,166                            |
| Alcohol                | 119,140                         | 37,922                             |
|                        | ₱772,689                        | ₱420,206                           |

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## 6. Other Current Assets

This account consists of:

|                        | June 30,<br>2021<br>(Unaudited) | September 30,<br>2020<br>(Audited) |
|------------------------|---------------------------------|------------------------------------|
| Advances to suppliers  | ₱183,594                        | ₱75,419                            |
| Input VAT              | 51,084                          | 58,683                             |
| Prepayments            | 31,173                          | 35,797                             |
| Deferred milling costs | 10,133                          | 11,701                             |
| Refundable deposits    | 12,420                          | 12,412                             |
|                        | <b>₱288,404</b>                 | <b>₱194,012</b>                    |

Input VAT, which includes deferred input VAT, mainly arises from purchases of capital goods and services for operations.

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## 7. Discontinued Operations

On May 23, 2018, the Group entered into an Asset Purchase Agreement with a buyer for the sale of the Group's sugar milling and refining operations in Batangas (the "Proposed Sale Transaction"). The consummation of the Proposed Sale Transaction was subject to the parties being able to secure the requisite regulatory approvals, corporate approvals, and other third party consents. On February 12, 2019, the Philippine Competition Commission (PCC) issued a decision disapproving the Proposed Sale Transaction. Nonetheless, the Group remained committed to sell the assets in Batangas and was negotiating with a prospective buyer as of September 30, 2019. The Group has assessed that the subject assets are available for immediate sale in their present condition and sale is highly probable as of September 30, 2019.

However, as of September 30, 2020, the criteria for classification as held for sale are no longer met; thus, the assets are removed from this classification. The Group's sugar milling and refinery operations in Batangas are measured at carrying amounts before the assets are classified as held for sale as adjusted for any depreciation, amortization or revaluation that would have been recognized if had not been so classified. The assets' total carrying amount is lower than the recoverable amount at the date of the subsequent decision not to sell.

On September 18, 2020, the BOD approved the sale of the Group's sugar mill and ethanol plant in La Carlota City, Negros Occidental and RHI's investment properties consisting of shares in NAVI (the "Sale Transaction") to URC. Under the terms of the Sale Transaction, URC will acquire all buildings, improvements, machineries and equipment, laboratory equipment, as well as the land on which these plant and buildings are located and investment properties that are necessary for the continuing operations of the mill and ethanol plant. On September 30, 2020, the parties proceeded to close the Sale Transaction, with the signing and delivery of the definitive sale agreements as well as performance of all conditions necessary for the closing of the transaction. The sale of the mill and ethanol plant located at La Carlota City, Negros Occidental represents a disposal of a separate geographical area of operations of the Group hence, the consolidated statements of income present its results of operations as discontinued operations and are no longer presented as part of sugar and alcohol operating segments disclosure in Note 20.

As a result of the preceding circumstances, results of operations presented in the consolidated statements of income and the corresponding notes to the financial statements in 2020 were

restated to reflect continuing operations of CADPI and exclude from continuing operations the discontinued operations of CACI, RBC and NAVI.

The results of operations of the Group's sugar milling and distillery operations in La Carlota City, Negros Occidental as of June 30, 2020 is shown in the table below:

|   |             |
|---|-------------|
| Revenue from contracts with customers   | ₱4,717,117  |
| Cost of sales and services              | (4,477,652) |
| Gross income                            | 239,465     |
| Operating expenses                      | (185,330)   |
| Interest expense                        | (205,954)   |
| Other income                            | 295,624     |
| Income before income tax                | 143,805     |
| Income tax benefit                      | (81)        |
| Net income from discontinued operations | ₱143,724    |

The Parent Company had 45.09% ownership interest in HP Co., an entity incorporated in the Philippines, which is engaged in manufacturing and trading of raw and refined sugar, molasses and other sugar by-products.

Movements in investment in an associate are as follows:

|  |           |
|--|-----------|
|  | 2019      |
| Acquisition cost                         | ₱127,933  |
| Accumulated share in net earnings:       |           |
| Balance at beginning of year             | 258,117   |
| Dividends declared                       | (49,419)  |
| Share in net earnings                    | 41,333    |
| Balance at end of the year               | 250,031   |
| Cumulative share on remeasurement        |           |
| loss on retirement liability:            |           |
| Balance at beginning of year             | (7,665)   |
| Share in remeasurement gain              | —         |
| Balance at end of the year               | (7,665)   |
| Share in revaluation increment of land:  |           |
| Balance at beginning of year             | 264,305   |
| Share in revaluation increment           | 21,295    |
| Balance at end of the year               | 285,600   |
| Reclassification to assets held for sale | (655,899) |
|  | ₱—        |

On August 1, 2019, the BOD authorized the evaluation and negotiation of terms and conditions of the sale of investment in HP Co. comprising of 28,549,365 common shares. Accordingly, such investment has been classified as part of assets held for sale as of September 30, 2019. On November 5, 2019, the said shares of stock held as an investment were sold at a higher price than the investment's carrying amount.

Cash dividends declared by HP Co. are as follows:

| Date Approved      | Amount<br>per Share | Total Amount | Stockholders of<br>Record Date | Date Paid         |
|--------------------|---------------------|--------------|--------------------------------|-------------------|
| May 30, 2019       | 0.50                | 7,664        | May 31, 2019                   | June 20, 2019     |
| February 7, 2019   | 1.61                | 101,939      | February 28, 2019              | April 11, 2019    |
| March 1, 2018      | 2.74                | 173,528      | February 28, 2018              | April 12, 2018    |
| February 10, 2017  | 3.85                | 243,768      | February 28, 2017              | April 6, 2017     |
| September 29, 2016 | 3.59                | 227,306      | October 31, 2016               | November 10, 2016 |

Dividends declared attributable to the Parent Company amounted to ₱40.3 million in 2020.

Summarized financial information of HP Co. are as follows:

|                        | 2019        |
|------------------------|-------------|
| Current assets         | ₱790,431    |
| Noncurrent assets      | 1,923,293   |
| Current liabilities    | (1,034,890) |
| Noncurrent liabilities | (256,596)   |
| Net assets             | 1,422,238   |
| Revenue                | 1,943,337   |
| Net income             | ₱91,668     |

## 8. Property, Plant and Equipment

### *Acquisitions and disposals*

During the nine months ended June 30, 2021, the Group acquired assets amounting to ₱153.9 million excluding property under construction.

The Group also started several capital expenditures. The projects with carrying amount of ₱112.7 million are expected to be completed within a year.

Certain property, plant and equipment with a carrying amount of ₱6,652.7 million were mortgaged and used as collateral to secure the loan obligations with the local banks (see Note 10).

## 9. Short-term Borrowings

This account consists of unsecured short-term loans obtained from various local banks for working capital requirements of the Group. The short-term borrowings are payable within 30 to 90 days and bear interest ranging from 6.25% to 7.25% and 6.25% to 8.00% for the periods ended June 30, 2021 and September 30, 2020, respectively.

Total interest expense arising from short-term borrowings amounted to ₱212.2 million and ₱352.3 million for the nine-month periods ended June 30, 2021 and 2020, respectively.

On September 23, 2020, the Company sent letter request to the major creditor banks for the proposed term out of outstanding short-term loans amounting to ₱4,375 million. As of December 22, 2020, the conversion of ₱1,250.0 million to a 7-year term loan facility was approved (see Note 10). As of June 30, 2021, the Banks are currently performing credit review and securing approval on the remaining term out proposals.

During the nine months ended June 30, 2021, the Group paid a total of ₱391.3 million worth of short-term borrowings.

## 10. Long-term Borrowings

The Group obtained various loans from local banks. Total outstanding payable arising from loan agreements are as follows:

| Facility                                 | Terms  | Collateral                     | Outstanding Balance |                    |
|--|--|--------------------------------|---------------------|--------------------|
|  |  |                                | June 30, 2021       | September 30, 2020 |
| ₱1,250.0 million dated December 22, 2020 | Quarterly principal repayment amounting to ₱32.9 million starting March 2023 until September 2029 and a lump sum payment of the remaining balance on December 22, 2029 and bears fixed interest of 6.50% subject to repricing thereafter | Mortgage Trust Indenture (MTI) | <b>₱1,250,000</b>   | ₱—                 |
| ₱2,645.0 million dated August 5, 2014    | Payable in equal quarterly amortization for seven years beginning November 2016 and bears fixed interest of 4.50% for three years subject to repricing thereafter  | Suretyship agreement and MTI   | <b>1,000</b>        | 1,000              |
| Noncurrent portion                       |  |                                | <b>₱1,251,000</b>   | ₱1,000             |

### *Suretyship Agreement and Mortgage Trust Indenture*

The Group entered into various suretyship agreements and MTI with local bank creditors that secure the Group's obligations in solidarity against all the properties of RHI, CADPI, CACI and RBC. Property, plant and equipment with a carrying amount of ₱6,652.7 million were mortgaged and used as collateral to secure the loan obligations with the local bank creditors.

### *Loan Covenants*

The foregoing loan agreements are subject to certain covenants, such as but not limited to:

- prohibition on undertaking or incurring any capital expenditure or purchasing additional capital equipment or other fixed assets outside the ordinary course of business;
- prohibition on any material change in ownership or control of its business or capital stock or in the composition of its top level management; and
- prohibition on declaration or payment of dividends or any other capital or other asset distribution to its stockholders, unless Debt Service Coverage Ratio is at minimum 1.25x in which cash dividend declaration is allowed.

As of September 30, 2020, the Group prepaid its outstanding long-term borrowings amounting to ₱2,721.5 million.

The maturities of the long-term borrowings are as follows:

|                             | June 30,<br>2021<br>(Unaudited) | September 30,<br>2020<br>(Audited) |
|-----------------------------|---------------------------------|------------------------------------|
| Between one to two years    | ₱65,780                         | ₱–                                 |
| Between two to three years  | 131,560                         | –                                  |
| Between three to five years | 264,120                         | 1,000                              |
| Between five to seven years | 789,540                         | –                                  |
|                             | <b>₱1,251,000</b>               | <b>₱1,000</b>                      |

## 11. Trade and Other Payables

This account consists of:

|   | June 30,<br>2021<br>(Unaudited) | September 30,<br>2020<br>(Audited) |
|---|---------------------------------|------------------------------------|
| Trade   | ₱1,698,135                      | ₱876,673                           |
| Accruals for:   |                                 |                                    |
| Offseason costs   | 251,691                         | –                                  |
| Services  | 34,435                          | 43,494                             |
| Taxes   | 40,981                          | 35,952                             |
| Interest  | 10,964                          | 12,298                             |
| Utilities   | 8,345                           | 10,281                             |
| Construction in progress  | 6,553                           | 6,553                              |
| Others  | 24,667                          | 28,704                             |
| Due to:   |                                 |                                    |
| Planters  | 2,368                           | 22,928                             |
| Related parties   | 15,805                          | –                                  |
| Contract liabilities  | 127,070                         | 11,707                             |
| Provision for probable loss   | 54,246                          | 122,253                            |
| Payable to government agencies for taxes and<br>statutory contributions | 28,611                          | 275,335                            |
| Others  | 22,446                          | 150,457                            |
|   | <b>₱2,326,317</b>               | <b>₱1,596,635</b>                  |

## 12. Equity

Details of capital stock and treasury stock follow:

|                                       | June 30, 2021<br>(Unaudited) |                          | September 30, 2020<br>(Audited) |                          |
|---------------------------------------|------------------------------|--------------------------|---------------------------------|--------------------------|
|                                       | Number<br>of Shares          | Amount<br>(in Thousands) | Number<br>of Shares             | Amount<br>(in Thousands) |
| <b>Authorized – common shares</b>     |                              |                          |                                 |                          |
| “Class A” at ₱1.0 par value           | 2,000,000,000                | ₱2,000,000               | 2,000,000,000                   | ₱2,000,000               |
| <b>Issued common shares “Class A”</b> | <b>1,565,579,279</b>         | <b>₱1,565,579</b>        | <b>1,565,579,279</b>            | <b>₱1,565,579</b>        |

|                        | June 30, 2021<br>(Unaudited) |            | September 30, 2020<br>(Audited) |            |
|------------------------|------------------------------|------------|---------------------------------|------------|
| Treasury stock         | (17,643,480)                 | (52,290)   | (17,643,480)                    | (52,290)   |
| Issued and outstanding | 1,547,935,799                | ₱1,513,289 | 1,547,935,799                   | ₱1,513,289 |

On July 14, 2017, the Parent Company's application for increase in authorized capital stock was approved by SEC. On November 9, 2017, the PSE approved the listing of these newly subscribed 125,000,000 common shares.

### 13. Related Party Transactions and Balances

In the normal course of business, the Group has transactions with related parties as follows:

- The Group made advances to CADPI Retirement Fund, Inc. (CADPIRFI) for a portion of the retirement payments made to the Group's qualified retired employees under defined benefit plan. Advances to CADPIRFI are netted under "Trade and other payables" account.
- Due to related parties, which are presented as part of "Trade and other payables" account, represents noninterest-bearing payable arising from advances from CADPIRFI.

Outstanding balances of transactions with related parties are unsecured and settlements are made in cash. The Group did not recognize any provision for impairment for the nine-month periods ended June 30, 2021 and 2020. This assessment is undertaken each reporting period by reviewing the financial position of the related party and the market in which the related party operates.

### 14. Revenue from Contracts with Customers

The components of revenue are as follows:

|                   | June 30,<br>2021<br>(Unaudited) | June 30,<br>2020<br>(Unaudited) |
|-------------------|---------------------------------|---------------------------------|
| Sale of goods:    |                                 |                                 |
| Alcohol           | ₱1,122,107                      | ₱832,492                        |
| Refined sugar     | 1,105,535                       | 1,178,881                       |
| Molasses          | 338,140                         | 185,331                         |
| Raw sugar         | 333,169                         | 126,742                         |
| Carbon dioxide    | 4,638                           | 5,456                           |
|                   | 2,903,589                       | 2,328,902                       |
| Sale of services: |                                 |                                 |
| Milling revenue   | 715,551                         | 726,940                         |
| Tolling fees      | 84,847                          | 73,212                          |
| Farm services     | 55,069                          | 19,942                          |
| Power             | 32,660                          | 7,369                           |
|                   | 888,127                         | 827,463                         |
|                   | ₱3,791,716                      | ₱3,156,365                      |

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**15. Cost of Sales**

|   | <b>June 30,<br/>2021<br/>(Unaudited)</b> | <b>June 30,<br/>2020<br/>(Unaudited)</b> |
|---|--|--|
| Direct materials used                         | <b>₱2,129,255</b>                        | ₱1,749,105                               |
| Fuel and oil                                  | <b>393,974</b>                           | 280,090                                  |
| Depreciation and amortization                 | <b>393,738</b>                           | 410,492                                  |
| Personnel costs                               | <b>267,957</b>                           | 252,565                                  |
| Outside services                              | <b>197,167</b>                           | 114,511                                  |
| Planters' subsidy and productivity assistance | <b>172,545</b>                           | 89,414                                   |
| Repairs and maintenance                       | <b>143,877</b>                           | 173,152                                  |
| Communication, light and water                | <b>49,437</b>                            | 70,139                                   |
| Taxes and licenses                            | <b>47,396</b>                            | 44,135                                   |
| Others  | <b>59,122</b>                            | 107,838                                  |
|   | <b>₱3,854,468</b>                        | <b>₱3,291,441</b>                        |

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**16. Operating Expenses**

|                                     | <b>June 30,<br/>2021<br/>(Unaudited)</b> | <b>June 30,<br/>2020<br/>(Unaudited)</b> |
|-------------------------------------|--|--|
| General and administrative expenses | <b>₱467,271</b>                          | ₱469,985                                 |
| Selling expenses                    | <b>13,906</b>                            | 26,364                                   |
|                                     | <b>₱481,177</b>                          | <b>₱496,349</b>                          |

*General and Administrative Expenses*

The components of general and administrative expenses are as follows:

|                                | <b>June 30,<br/>2021<br/>(Unaudited)</b> | <b>June 30,<br/>2020<br/>(Unaudited)</b> |
|--------------------------------|--|--|
| Personnel costs                | <b>₱244,557</b>                          | ₱259,087                                 |
| Depreciation and amortization  | <b>51,369</b>                            | 43,688                                   |
| Outside services               | <b>36,481</b>                            | 42,758                                   |
| Taxes and licenses             | <b>32,684</b>                            | 31,176                                   |
| Communication, light and water | <b>8,564</b>                             | 10,746                                   |
| Professional fees              | <b>4,134</b>                             | 25,277                                   |
| Transportation and travel      | <b>2,999</b>                             | 4,765                                    |
| Others                         | <b>86,483</b>                            | 52,488                                   |
|                                | <b>₱467,271</b>                          | <b>₱469,985</b>                          |

Others mainly pertain to cost incurred for organizational activities, corporate social responsibility, office supplies among others.

Selling expenses mainly pertain to sugar liens and dues, delivery charges and monitoring fees paid to various regulatory agencies prior to sale of sugar.



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## 17. Personnel Costs

Personnel costs are allocated as follows:

|                                     | June 30,<br>2021<br>(Unaudited) | June 30,<br>2020<br>(Unaudited) |
|-------------------------------------|---------------------------------|---------------------------------|
| Costs of goods sold                 | ₱267,957                        | ₱252,565                        |
| General and administrative expenses | 244,557                         | 259,087                         |
|                                     | <b>₱512,514</b>                 | <b>₱511,652</b>                 |

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## 18. Other Income - Net

This account consists of:

|                                       | June 30,<br>2021<br>(Unaudited) | June 30,<br>2020<br>(Unaudited) |
|---------------------------------------|---------------------------------|---------------------------------|
| Storage, handling and insurance fees  | ₱3,735                          | ₱5,714                          |
| Unrealized fair value gain            | 6,007                           | 9,005                           |
| Sales of scrap                        | 1,390                           | 353                             |
| Interest income                       | 1,005                           | 3,888                           |
| Rent income                           | 455                             | 481                             |
| Gain from sale of investment property | –                               | 13,677                          |
| Others                                | 69,241                          | 4,016                           |
|                                       | <b>₱81,833</b>                  | <b>₱37,134</b>                  |

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## 19. Financial Instruments

### Financial Risk Management Objectives and Policies

The Group's principal financial instruments comprise of cash in banks, trade and other receivables, and trade and other payables, which arise directly from its operations, and short and long-term borrowings.

The main risks arising from the Group's financial instruments are liquidity risk, credit risk and interest rate risk. The Group monitors the market price risk arising from all financial instruments. The Group's operations are also exposed to commodity price risk, particularly from sugar prices. Risk management is carried out by senior management under the guidance and direction of the BOD of the Parent Company.

### *Liquidity risk*

Liquidity risk arises from the possibility that the Group may encounter difficulties in raising funds to meet maturing obligations.

The Group's objective is to maintain sufficient cash and cash in banks and the availability of funding through an adequate amount of committed credit facilities. Due to the dynamic nature of the business, the Group aims to maintain flexibility in funding by keeping track of daily cash flows and maintaining committed credit lines available.

The tables below summarize the maturity profile of the Group's financial liabilities based on contractual undiscounted payments and the related financial assets used for liquidity management.

| June 30, 2021                               |                 |                     |                                  |                     |                     |
|---|-----------------|---------------------|----------------------------------|---------------------|---------------------|
|   | On demand       | Less than one year  | Over 1 year but less than 2 year | Over 2 year         | Total               |
| <b>Financial assets:</b>                    |                 |                     |                                  |                     |                     |
| Cash and cash equivalents                   | ₱83,006         | ₱—                  | ₱—                               | ₱—                  | ₱83,006             |
| Trade receivables***                        | 219,271         | 529,507             | —                                | —                   | 748,778             |
| Due from employees***                       | 24,463          | —                   | —                                | —                   | 24,463              |
| Other receivables***                        | 79,217          | —                   | —                                | —                   | 79,217              |
|   | 405,957         | 529,507             | —                                | —                   | 935,464             |
| <b>Financial liabilities</b>                |                 |                     |                                  |                     |                     |
| Trade and other payables**                  | 200,504         | 2,042,956           | —                                | —                   | 2,243,460           |
| Short-term borrowings*                      | —               | 3,951,944           | —                                | —                   | 3,951,944           |
| Noncurrent portion of long term borrowings* | —               | 75,060              | 140,449                          | 1,338,213           | 1,553,722           |
|   | 200,504         | 6,069,960           | 140,449                          | 1,338,213           | 7,749,126           |
| <b>Liquidity position (gap)****</b>         | <b>₱205,453</b> | <b>(₱5,540,453)</b> | <b>(₱140,449)</b>                | <b>(₱1,338,213)</b> | <b>(₱6,813,662)</b> |

\*Includes expected future interest payments for short-term and long-term borrowings amounting to ₱223.7 million and ₱302.7 million, respectively.

\*\* Excludes payables to government agencies amounting to ₱28.6 million and provision for losses amounting to ₱54.2 million.

\*\*\*Net of related allowances for impairment losses totaling ₱97.5 million.

\*\*\*\*Liquidity position is expected to improve within the next 12 months as the Group is continuously in coordination with respective banks for the refinancing of short-term obligations for a minimum period of at least 7 years after December 31, 2020 (see Note 9)

| September 30, 2020                          |                 |                     |                                  |                 |                     |
|---|-----------------|---------------------|----------------------------------|-----------------|---------------------|
|   | On demand       | Less than one year  | Over 1 year but less than 2 year | Over 2 year     | Total               |
| <b>Financial assets:</b>                    |                 |                     |                                  |                 |                     |
| Cash and cash equivalents                   | ₱888,597        | ₱—                  | ₱—                               | ₱—              | ₱888,597            |
| Trade receivables***                        | 371,009         | 742,780             | —                                | —               | 1,113,789           |
| Due from employees***                       | 28,658          | —                   | —                                | —               | 28,658              |
| Other receivables***                        | 67,838          | —                   | —                                | —               | 67,838              |
|   | 1,356,102       | 742,780             | —                                | —               | 2,098,882           |
| <b>Financial liabilities</b>                |                 |                     |                                  |                 |                     |
| Trade and other payables**                  | 362,347         | 836,700             | —                                | —               | 1,199,047           |
| Short-term borrowings*                      | —               | 5,705,147           | —                                | —               | 5,705,147           |
| Noncurrent portion of long term borrowings* | —               | —                   | —                                | 1,173           | 1,173               |
|   | 362,347         | 6,541,847           | —                                | 1,173           | 6,905,367           |
| <b>Liquidity position (gap)****</b>         | <b>₱993,755</b> | <b>(₱5,799,067)</b> | <b>₱—</b>                        | <b>(₱1,173)</b> | <b>(₱4,806,485)</b> |

\*Includes expected future interest payments for short-term and long-term borrowings amounting to ₱335.6 million and ₱0.2 million, respectively.

\*\* Excludes payables to government agencies amounting to ₱283.9 million and provision for losses amounting to ₱122.2 million.

\*\*\*Net of related allowances for impairment losses totaling ₱75.3 million.

\*\*\*\*Liquidity position is expected to improve within the next 12 months as the Group is continuously in coordination with respective banks for the refinancing of short-term obligations for a minimum period of at least 7 years after September 30, 2020 (see Note 9)

### Credit risk

Credit risk is the risk that the Group incurs a loss because its customers, clients or counterparties failed to discharge their contractual obligation. To mitigate this risk, it is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures, which includes evaluation of the customers' financial standing and determination of allowable credit limit and credit terms. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

Concentrations of credit risk arise when a number of counterparties are engaged in similar business activities or activities in the same geographic region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry. The Group does not have

significant concentrations of credit risk as the Group's customers and dealers are dispersed throughout the country.

To reduce the Group's exposure to bad debts, the Group took a conservative approach in its credit risk management. A policy has been developed to ensure that processes and risk-aversion are carefully observed to eliminate dealings with business entities that may pose collection issues in the future. This policy reinforces the Group's procedures for identifying and managing exposures to credit risk. Since the Group trades only with recognized third parties, there is no requirement for collateral.

With respect to credit risk arising from other financial assets of the Group which consist of cash, the Group's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. There are no collaterals or other credit enhancements held over these assets.

a. Risk concentrations of the maximum exposure to credit risk

There is a significant concentration of credit risk within the Group given that the Group has limited creditors, stockholders and local banks.

With respect to credit risk arising from the Group's financial assets, which comprise cash and receivables, the Group's exposure to credit risk arises from default of the counterparty with a maximum exposure equal to the carrying amount of these instruments.

b. As at June 30, 2021 and September 30, 2020, the analysis of financial assets follows:

|                             | June 30, 2021                       |                                 |                  |   |
|-----------------------------|-------------------------------------|---------------------------------|------------------|---|
|                             | Neither Past<br>Due nor<br>Impaired | Past Due<br>but not<br>Impaired | ECL              | Net of<br>allowance for<br>doubtful<br>accounts |
| Loans and receivables:      |                                     |                                 |                  |   |
| Cash and cash equivalents*  | <b>₱82,624</b>                      | <b>₱—</b>                       | <b>₱—</b>        | <b>₱82,624</b>                                  |
| Trade and other receivables |                                     |                                 |                  |   |
| Trade receivables           | <b>529,507</b>                      | <b>314,437</b>                  | <b>(95,166)</b>  | <b>748,778</b>                                  |
| Due from employees          | <b>24,463</b>                       | <b>133</b>                      | <b>(133)</b>     | <b>24,463</b>                                   |
| Other receivables           | <b>—</b>                            | <b>81,420</b>                   | <b>(2,203)</b>   | <b>79,217</b>                                   |
| Refundable deposits         | <b>12,420</b>                       | <b>—</b>                        | <b>—</b>         | <b>12,420</b>                                   |
|                             | <b>₱649,014</b>                     | <b>₱395,990</b>                 | <b>(₱97,502)</b> | <b>₱947,502</b>                                 |

\*Excluding cash on hand amounting to ₱0.4 million.

|                             | September 30, 2020                  |                                 |                  |   |
|-----------------------------|-------------------------------------|---------------------------------|------------------|---|
|                             | Neither Past<br>Due nor<br>Impaired | Past Due<br>but not<br>Impaired | ECL              | Net of<br>allowance for<br>doubtful<br>accounts |
| Loans and receivables:      |                                     |                                 |                  |   |
| Cash and cash equivalents*  | <b>₱888,187</b>                     | <b>₱—</b>                       | <b>₱—</b>        | <b>₱888,187</b>                                 |
| Trade and other receivables |                                     |                                 |                  |   |
| Trade receivables           | <b>805,031</b>                      | <b>370,805</b>                  | <b>(62,046)</b>  | <b>1,113,790</b>                                |
| Due from employees          | <b>28,658</b>                       | <b>2,214</b>                    | <b>(2,214)</b>   | <b>28,658</b>                                   |
| Other receivables           | <b>—</b>                            | <b>78,900</b>                   | <b>(11,062)</b>  | <b>67,838</b>                                   |
| Refundable deposits         | <b>12,412</b>                       | <b>—</b>                        | <b>—</b>         | <b>12,412</b>                                   |
|                             | <b>₱1,734,288</b>                   | <b>₱451,919</b>                 | <b>(₱75,322)</b> | <b>₱2,110,885</b>                               |

\*Excluding cash on hand amounting to 0.4 million.

The Group's neither past due nor impaired receivables are high grade receivables which, based on experience, are highly collectible and exposure to bad debt is not significant. As at June 30, 2021 and September 30, 2020, the age of the entire Group's past due but not impaired receivables is over 60 days.

#### *Trade Receivables*

The Group uses a provision matrix to calculate ECL for trade receivables. The provision rates are determined based on the Group's historical observed default rates analyzed in accordance to days past due by grouping of customers based on customer type and channels. The Group adjusts historical default rates to forward-looking default rate by determining the closely related economic factors affecting each customer segment. At each reporting date, the observed historical default rates are updated and changes in the forward-looking estimates are analyzed.

Set out below is the information about the credit risk exposure on the Group's trade receivables using a provision matrix as of June 30, 2021 and September 30, 2020.

|  | June 30, 2021 |          |            |               |           |          |
|--|---------------|----------|------------|---------------|-----------|----------|
|  | Days past due |          |            |               |           | Total    |
|  | Current       | <30 days | 30-60 days | 61 to 90 days | > 90 days |          |
| Estimated credit loss rate                       | 0%            | 0%       | 5%         | 27%           | 85%       | 11%      |
| Estimated total gross carrying amount at default | ₱529,507      | ₱189,677 | ₱14,205    | ₱1,874        | ₱108,681  | ₱843,944 |
| Expected credit loss                             | 1,390         | 7        | 722        | 501           | 92,546    | 95,166   |

  

|  | September 30, 2020 |          |            |               |           |          |
|--|--------------------|----------|------------|---------------|-----------|----------|
|  | Days past due      |          |            |               |           | Total    |
|  | Current            | <30 days | 30-60 days | 61 to 90 days | > 90 days |          |
| Estimated credit loss rate                       | 1%                 | 4%       | 9%         | 14%           | 25%       | 13%      |
| Estimated total gross carrying amount at default | ₱237,334           | ₱196     | ₱8,302     | ₱3,587        | ₱241,394  | ₱490,813 |
| Expected credit loss                             | 1,390              | 7        | 722        | 501           | 59,426    | 62,046   |

#### c. Impairment analysis

For cash and cash equivalents, the Group applies the low credit risk simplification. The probability of default and loss given defaults are publicly available and are considered to be low credit risk investments. It is the Group's policy to measure ECLs on such instruments on a 12-month basis. However, when there has been a significant increase in credit risk since origination, the allowance will be based on the lifetime ECL. The Group uses the ratings from the external credit rating agencies to determine whether the debt instrument has significantly increased in credit risk and to estimate ECLs.

For due from related parties, an impairment analysis is performed at each reporting date using a provision matrix to measure expected credit losses. The provision rates are based on days past due for groupings of various customer segments with similar loss patterns (i.e., by customer type or by payors). The calculation reflects the probability-weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Generally, due from related parties are written-off if the account is at least one year past due and are deemed uncollectible after subjecting to all possible collection effort

activities. No ECL was recognized on due from related parties as of June 30, 2021 and September 30, 2020.

#### *Commodity price risk*

The Group is exposed to commodity price risk from conventional physical sales and purchase of sugar managed through volume, timing and relationship strategies. The Group does not enter into commodity derivatives.

The Group's sales commitments are contracted at fixed prices, and thus have no impact on the consolidated cash flows in the next 12 months.

#### *Interest rate risk*

The primary source of the Group's interest rate risk relates to interest-bearing financial liabilities. The interest rates on these liabilities are disclosed in Notes 9 and 10.

The loans amounting to ₱4,978.3 million and ₱5,369.6 million as at June 30, 2021 and September 30, 2020, respectively, bear floating interest and expose the group to interest rate risk.

The other financial instruments of the Group are noninterest-bearing and are therefore not subject to interest rate risk.

#### Capital Management

The primary objective of the Group's capital management is to ensure that it maintains strong credit and healthy capital ratios in order to support its business and maximize shareholder value.

The Group's dividend declaration is dependent on availability of earnings and operating requirements. The Group manages its capital structure and makes adjustment to it, in light of changes in economic conditions. To maintain or adjust capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes for the periods ended June 30, 2021 and September 30, 2020.

Management considers the total consolidated equity reflected in the consolidated statement of financial position as its capital. The Group monitors its use of capital using leverage ratios, specifically, debt-to-equity ratio.

#### Fair Values

The carrying amounts of the Group's financial assets and liabilities approximate their fair values due to their short-term nature or the interest rates that they carry approximate the interest rate on comparable instruments in the market. For the long term loans, these are subject to both fixed and floating rates.

The following methods and assumptions are used to estimate the fair value of each class of financial instruments.

*Cash and cash equivalents, trade receivables, due to and from related parties, due from employees, other receivables, trade and other payables, short-term borrowings, current portion of long-term borrowings and dividends payable.* The carrying amounts of these instruments approximate fair values due to their short-term maturities.

*Long-term borrowings.* Fair values of long-term borrowings as at June 30, 2021 and September 30, 2020 were determined based on Level 2 in which the inputs are based on the discounted interest rate of the prevailing comparable instrument in the market.

## 20. Segment Reporting

The Group has two reportable segments: sugar and alcohol. The Group's sugar segment consists of four operating subsidiaries: CADPI, CACI, NAVI and RABDC that manufactures and sells raw and refined sugar, molasses and provides tolling and farm operations services. The alcohol segment consists of two operating subsidiaries: RBC and SCBI that manufactures and sells bioethanol fuel.

The Group has only one geographical segment as all of its assets are located in the Philippines. The Group operates and derives principally its revenue from domestic operations. Thus, geographical business information not required.

The Group's senior management regularly reviews the operating results of the business units to make decisions on resource allocation and assess performance. Segment revenue and segment expenses are measured in accordance with PFRS. The presentation and classification of segment revenue and segment expenses are consistent with the consolidated statements of income.

The following tables present information about the Group's operating segments:

|   | Nine-Month Periods Ended June 30, 2021 (Unaudited) |            |              |              |
|---|--|------------|--------------|--------------|
|   | Sugars   | Alcohol    | Eliminations | Consolidated |
| Revenue:                                      |  |            |              |              |
| External customers                            | ₱2,632,267   | ₱1,159,449 | ₱–           | ₱3,791,716   |
| Inter-segment                                 | 25,191   | 15,606     | (40,797)     | –            |
| Cost of goods sold:                           |  |            |              |              |
| Direct materials used                         | 1,589,053  | 580,999    | (40,797)     | 2,129,255    |
| Planters' subsidy and productivity assistance | 80,153   | 92,392     | –            | 172,545      |
| Depreciation and amortization                 | 308,333  | 85,405     | –            | 393,738      |
| Fuel and oil                                  | 223,030  | 170,944    | –            | 393,974      |
| Interest expense                              | 240,170  | 12,441     | –            | 252,611      |
| Segment loss                                  | (786,779)  | 59,921     | –            | (726,858)    |

  

|   | Nine-Month Periods Ended June 30, 2020 (Unaudited) |           |              |              |
|---|--|-----------|--------------|--------------|
|   | Sugar  | Alcohol   | Eliminations | Consolidated |
| Revenue:                                      |  |           |              |              |
| External customers                            | ₱2,311,048   | ₱845,317  | ₱–           | ₱3,156,365   |
| Inter-segment                                 | 468,125  | 2,869     | (470,994)    | –            |
| Cost of goods sold:                           |  |           |              |              |
| Direct materials used                         | 1,732,519  | 487,580   | (470,994)    | 1,749,105    |
| Planters' subsidy and productivity assistance | 61,918   | 27,496    | –            | 89,414       |
| Depreciation and amortization                 | 317,075  | 93,417    | –            | 410,492      |
| Fuel and oil                                  | 184,974  | 95,116    | –            | 280,090      |
| Interest expense                              | 251,806  | 26,877    | –            | 278,683      |
| Segment loss                                  | (765,206)  | (110,412) | –            | (875,618)    |

## 21. Impact of COVID-19 Pandemic

The COVID-19 pandemic which broke out in early 2020 resulted to nationwide mandated lockdowns and negatively impacted the Philippine economy. While the sugar business units were not significantly impacted, the community quarantine imposed decreased demand for fuel that resulted to early plant shutdown of the Group's alcohol units. The Group also produced 70% alcohol which were sold and donated to help with the pandemic. As part of the Group's plans to support its working capital requirements, the Group is continuously in coordination with respective banks for the refinancing of short-term obligations for a minimum period of 7 years as

of June 30, 2021. Management has also been implementing plant efficiency and sustainability measures as well as cost cutting programs to improve results of operations.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF RESULTS OF OPERATIONS AND FINANCIAL CONDITION

The following Management Discussion and Analysis should be read in connection with the submitted Unaudited Interim Condensed Consolidated Financial Statements as at and for nine-month periods ended June 30, 2021 and 2020.

### Financial Highlights and Key Performance Indicators

|  | June 30,<br>2021   | September 30,<br>2020 | Increase (Decrease) |       |
|--|--------------------|-----------------------|---------------------|-------|
| <i>Amounts in Millions except Shares</i> | <b>(Unaudited)</b> | <b>(Audited)</b>      | Amount              | %     |
| <b>Balance Sheet</b>                     |                    |                       |                     |       |
| Fixed assets                             | ₱9,587             | ₱9,752                | (165)               | (2%)  |
| Total assets                             | 13,600             | 14,027                | (427)               | (3%)  |
| Shareholders' equity                     | 5,100              | 5,850                 | (750)               | (13%) |
| Net debt <sup>(1)</sup>                  | 4,896              | 4,482                 | 414                 | 9%    |
| Equity ratio                             | 37.5%              | 41.7%                 | (4.2%)              | (10%) |
| Net debt as % of equity                  | 0.96x              | 0.77x                 | 0.19                | 25%   |
| <b>Shares</b>                            |                    |                       |                     |       |
| Market capitalization                    | 2,260              | 2,601                 | (341)               | (13%) |
| Total shares issued                      | 1,548              | 1,548                 | –                   | –     |
| Closing price per share                  | 1.46               | 1.68                  | (0.22)              | (13%) |

|  | Nine Months Ended<br>June 30 (Unaudited) |                     | Increase (Decrease) |       |
|--|--|---------------------|---------------------|-------|
| <i>Amounts in Millions except Operational Data</i> | 2021                                     | 2020 <sup>(3)</sup> | Amount              | %     |
| <b>Revenue and Earnings</b>                        |  |                     |                     |       |
| Revenue  | ₱3,792                                   | ₱3,156              | ₱636                | 20%   |
| Gross loss   | (63)                                     | (135)               | 72                  | 53%   |
| Depreciation                                       | 377                                      | 371                 | 6                   | 2%    |
| Operating expenses                                 | 481                                      | 496                 | (15)                | (3%)  |
| Interest expense                                   | 253                                      | 279                 | (26)                | (9%)  |
| Net loss   | (727)                                    | (876)               | 149                 | 17%   |
| EBITDA   | (85)                                     | (224)               | 139                 | 62%   |
| EBITDA margin <sup>(2)</sup>                       | (2%)                                     | (7%)                | 5%                  | 71%   |
| Return on equity                                   | (14.3%)                                  | (10.4%)             | (3.9%)              | (38%) |
| Income (loss) per share                            | (0.47)                                   | (0.47)              | –                   | –     |
| <b>Cash Flow and Investments</b>                   |  |                     |                     |       |
| Cash flow provided by operations                   | 102                                      | 528                 | (426)               | (81%) |
| Investment in fixed assets                         | 197                                      | 199                 | (2)                 | (1%)  |
| <b>Operational Data (volume in thousands)</b>      |  |                     |                     |       |
| Tons cane milled                                   | 733                                      | 655                 | 78                  | 12%   |
| Production:  |  |                     |                     |       |
| Raw sugar (Lkg)                                    | 1,214                                    | 1,253               | (39)                | (3%)  |
| Refined sugar (Lkg)                                | 1,034                                    | 1,088               | (54)                | (5%)  |
| Ethanol (liters)                                   | 21,753                                   | 14,359              | 7,394               | 51%   |

(1) Net debt is derived by deducting cash and cash equivalents from total debt (short-term borrowings and long-term debt, including current portion).

(2) EBITDA margin for the period is measured as EBITDA divided by revenues.

(3) Continuing operations only.



The Group's financial performance is determined to a large extent by the following key results:

1. Raw sugar production – a principal determinant of consolidated revenues and is computed as the gross amount of raw sugar output of CADPI and CACI (in 2020) as consolidated subsidiaries.
2. Refined sugar production – the most important determinant of revenues and computed as the gross volume of refined sugar produced by the CADPI refinery both as direct sales to industrial customers and traders or as tolling manufacturing service, limited by production capacity and by the ability of the Group to market its services to both types of customers.
3. Ethanol production – a measure of ethanol production yield compared to unit and cost of input and is computed as ethanol produced (in liters) from each ton of molasses undergoing distillation and dehydration processes.
4. Earnings before interest, taxes, depreciation and amortization (EBITDA) – the measure for cash income from operations and computed as the difference between revenues and cost of sales and operating and other expenses, but excluding finance charges from loans, income taxes and adding back allowances for depreciation and other non-cash amortization.
5. Return on equity – denotes the capability of the Group to generate returns on the shareholders' funds computed as a percentage of net income to total equity.

### **Company Overview**

Roxas Holdings, Inc. (RHI), a sugar and energy company, is the largest integrated sugar business and the biggest ethanol producer in the Philippines. The Company started operating as a sugar milling company in Nasugbu, Batangas in 1927 and was then known as Central Azucarera Don Pedro.

RHI has just re-organized its operations coming from the completion of the sale of its assets in La Carlota City in September 30, 2020 and sale of investment in November 2019.

The Company's subsidiaries include the following:

- Central Azucarera Don Pedro, Inc. (CADPI), located in Batangas, provides the refined sugar requirements of traders and industrial customers such as multinational food and beverage and pharmaceutical companies in Luzon.
- San Carlos Bioenergy, Inc. (SCBI), located at San Carlos Ecozone, Barangay Palampas and Punao, San Carlos City, Negros Occidental, operates integrated sugar mill and bioethanol distillery complex.
- RHI Agri-Business Development Corporation (RHIADC), located in Batangas City, manages and operates agricultural land and planting and cultivation of sugar cane and other farm products, has started commercial operations as at September 30, 2016.

## Results of Operations

### Revenues

| <i>Amounts in Millions</i> | Nine Months Ended June 30<br>(Unaudited) |                     | Increase (Decrease) |      |
|----------------------------|--|---------------------|---------------------|------|
|                            | 2021                                     | 2020 <sup>(1)</sup> | Amount              | %    |
| Refined sugar              | <b>₱1,106</b>                            | ₱1,179              | (₱73)               | (6%) |
| Milling revenue            | <b>716</b>                               | 727                 | (11)                | (2%) |
| Molasses                   | <b>338</b>                               | 185                 | 153                 | 83%  |
| Raw sugar                  | <b>333</b>                               | 127                 | 206                 | 162% |
| Tolling fees               | <b>85</b>                                | 73                  | 12                  | 16%  |
|                            | <b>2,578</b>                             | 2,291               | 287                 | 13%  |
| Alcohol                    | <b>1,122</b>                             | 832                 | 290                 | 35%  |
| Others                     | <b>92</b>                                | 33                  | 59                  | 179% |
|                            | <b>₱3,792</b>                            | ₱3,156              | ₱636                | 20%  |

(1) Continuing operations only.

Consolidated revenues for the nine months ended June 30, 2021 amounted to ₱3,791.7 million, ₱635.3 million or 20% higher than the ₱3,156.4 million consolidated revenues reported in the same period in 2020, primarily due to increase in volume sold brought about by increase in ethanol and molasses production.

*Sugar* – Revenue from sugar operations increased by ₱286.1 million or 13% against last year's revenue of ₱2,291.1 million due to increase in volume sold and higher sugar prices. Despite the increase in raw sugar sales volume by 126 Lkg or 138% compared to 91 Lkg sold during the same period last year, refined sugar sales volume decreased by 55 Lkg or 60% versus last year's sales volume of 606 Lkg. Average selling price per Lkg of raw sugar increased to ₱1,534 in 2021 from ₱1,400 in 2020 while refined sugar price increased to ₱2,006 in current year from ₱1,945 in 2020.

*Alcohol* – Revenue from alcohol operations amounted to ₱1,122.1 million and ₱832.5 million in 2021 and 2020, respectively. The increase of ₱289.6 million is due to higher volume sold in 2021 by 42%.

*Other income* – Other revenues pertains to sale of power and CO<sub>2</sub> of SCBI and sale of sugar cane and farm services of ADC.

### Gross Profit

The gross loss of the Group for the nine months ended June 30, 2021 amounting to ₱62.8 million is ₱72.3 million or 54% higher than the ₱135.1 million in 2020. The decrease in gross loss is attributable to improvement in SCBI's operations as a result of strategic shift in primary feedstock through increased canes milled supplemented by additional production volume from molasses due to decreased prices and improved refinery operations despite the low cane yield and extended milling weeks caused by prolonged La Niña.

*Sugar* – The sugar operation's gross loss of ₱86.8 million is lower by ₱17.9 million from ₱104.7 million reported in the same period in 2020 primarily due to better refinery operations offset by lower raw sugar yield caused by increased rainfall and higher fuel cost as a result of delayed cane harvesting. Raw sugar production decreased from 1.253 million lkg in 2020 to 1.214 million lkg in 2021 and refined sugar production also decreased from 1.088 million lkg in 2020 to 1.034 million lkg in 2021.

*Alcohol* – The gross profit of alcohol for the nine months ended June 30, 2021 is ₱54.4 million higher

from ₱30.4 million gross loss in the same period in 2020. Gross profit rate increased to 2% in 2021 from gross loss rate of 4% in 2020 due to better feedstock margin and increased production volume. Ethanol production for the nine months ended June 30, 2021 increased by 7.4 million liters or 51% from 14.4 million liters production in 2020.

### Operating Expenses

| <i>Amounts in Millions</i>                  | <b>Nine Months Ended<br/>June 30<br/>(Unaudited)</b> |                            | <b>Increase (Decrease)</b> |              |
|---|--|----------------------------|----------------------------|--------------|
|   | <b>2021</b>  | <b>2020 <sup>(1)</sup></b> | <b>Amount</b>              | <b>%</b>     |
| Salaries, wages and other employee benefits | <b>₱245</b>  | <b>₱259</b>                | <b>(₱14)</b>               | <b>(5%)</b>  |
| Depreciation and amortization               | <b>51</b>  | <b>44</b>                  | <b>7</b>                   | <b>16%</b>   |
| Outside services                            | <b>36</b>  | <b>43</b>                  | <b>(7)</b>                 | <b>(16%)</b> |
| Taxes and licenses                          | <b>33</b>  | <b>31</b>                  | <b>2</b>                   | <b>6%</b>    |
| Selling expenses                            | <b>14</b>  | <b>26</b>                  | <b>(12)</b>                | <b>(46%)</b> |
| Communication, light and water              | <b>9</b>   | <b>11</b>                  | <b>(2)</b>                 | <b>(18%)</b> |
| Professional fees                           | <b>4</b>   | <b>25</b>                  | <b>(21)</b>                | <b>(84%)</b> |
| Transportation and travel                   | <b>3</b>   | <b>5</b>                   | <b>(2)</b>                 | <b>(40%)</b> |
| Others                                      | <b>86</b>  | <b>52</b>                  | <b>34</b>                  | <b>65%</b>   |
|   | <b>₱481</b>  | <b>₱496</b>                | <b>(₱15)</b>               | <b>(3%)</b>  |

*(1) Continuing operations only.*

Consolidated operating expenses for the nine months ended June 30, 2021 decreased by ₱15.2 million or 3% compared to the same period in 2020.

### Interest

Interest expense amounted to ₱252.6 million for the nine months ended June 30, 2021, which is 9% or ₱26.1 million lower than the ₱278.7 million reported in the same period in 2020, due to long-term loan payments made in 2020.

### Share in Net Earnings of an Associate

Share in net earnings of an associate amounted to nil for the nine months ended June 30, 2021, against ₱2.1 million reported in 2020, due to sale of investment in Hawaiian-Philippine Company.

### Net Loss

Consolidated net loss for the nine months ended June 30, 2021 amounted to ₱726.9 million, which is ₱5.0 million lower than the ₱731.9 million net loss reported in the same period in 2020. Consequently, loss per share is ₱0.47 for the nine months ended June 30, 2021 and 2020.

### EBITDA

Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA) for the nine months ended June 30, 2021 is higher by ₱138.4 million or 62% than ₱223.5 million losses reported in the same period in 2020.

## **Financial Condition**

Consolidated total assets as at June 30, 2021 amounted to ₱13,599.5 million, which is ₱427.8 million lower than the ₱14,027.3 million as at September 30, 2020. Current assets decreased by ₱265.6 million from ₱2,777.9 million as at September 30, 2020 to ₱2,512.3 million as at June 30, 2021. Receivables decreased by ₱368.8 million due to extended collection efforts while inventories increased by ₱814.4 million as a result of increased production in 2021.

During the nine months ended June 30, 2021, the Group paid a total of ₱391.3 million worth of short term borrowings. The Group expects to finalize and complete the arrangement with major creditor banks to term out existing short-term loans within the next quarter.

Trade and other payables amounted to ₱2,326.3 million as at June 30, 2021, which is ₱729.7 million higher than ₱1,596.6 million as at September 30, 2020.

## **Off-Balance Sheet Arrangements**

The Group is not aware of any material off-balance sheet transactions, arrangements, obligations (including contingent obligations), and other relationships with unconsolidated entities or other persons created during the reporting period.

## OTHER INFORMATION

1. New projects or investments in another project, line of business or corporation;  
**None for the period.**

2. Composition of Board of Directors;

| Name                      | Position             |
|---------------------------|----------------------|
| PEDRO E. ROXAS            | Chairman             |
| MANUEL V. PANGILINAN      | Vice Chairman        |
| CELSO T. DIMARUCUT        | President and CEO    |
| CHRISTOPHER H. YOUNG      | Director             |
| RAY C. ESPINOSA           | Director             |
| ALEX ERLITO S. FIDER      | Director             |
| SANTIAGO T. GABIONZA, JR. | Independent Director |
| OSCAR J. HILADO           | Independent Director |
| ARLYN S. VILLANUEVA       | Independent Director |

3. Performance of the corporation or result or progress of operations;

**See unaudited interim condensed consolidated financial statements and management's discussion and analysis of results of operations and financial conditions**

4. Suspension of operations; **On February 19, 2021, an order to suspend SCBI's distillery operations was issued due to a compromised portion of spent wash lagoon as a result of increased rainfall due to La Nina. The operations resumed on March 8, 2021 after compliance with the environmental protocols.**
5. Declaration of dividends; **None for the period**
6. Contracts of merger, consolidation or joint venture; contract of management, licensing, marketing, distributorship, technical assistance or similar agreements; **None for the period**
7. Financing through loans; **None for the period**
8. Offering of rights, granting of Stock Options and corresponding plans therefore; **None for the period**
9. Acquisition of other capital assets or patents, formula or real estates; **None for the period**
10. Any other information, event or happening that may affect the market price of the Company's shares; **None for the period**
11. Transferring of assets, except in the normal course of business; **None for the period**

## SIGNATURES

Pursuant to the requirements of the Securities Regulation Code, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### Registrant

ROXAS HOLDINGS, INC.

Signature and Title:

  
ATTY. AIMEE E. PEDAYO  
Asst. Corp. Secretary

  
VERONICA C. CORTEZ  
VP – Finance and Administration

August 6, 2021

**ROXAS HOLDINGS, INC. AND SUBSIDIARIES**

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**ANNEX A. AGING OF TRADE AND OTHER RECEIVABLES**  
**AS AT JUNE 30, 2021 AND SEPTEMBER 30, 2020**  
(Amounts in Thousands)

| June 30, 2021             |          |           |            |              |          |          |            |
|---------------------------|----------|-----------|------------|--------------|----------|----------|------------|
| Past due but not impaired |          |           |            |              |          |          |            |
|                           | Current  | 1-30 days | 31-60 days | Over 60 days | Subtotal | Impaired | Total      |
| Trade                     | ₱529,507 | ₱189,677  | ₱14,205    | ₱15,389      | ₱219,271 | ₱95,166  | ₱843,944   |
| Due from:                 |          |           |            |              |          |          |            |
| Planters                  | 31,074   | —         | —          | —            | —        | 31,755   | 62,829     |
| Employees                 | 24,463   | —         | —          | —            | —        | 133      | 24,596     |
| Other receivables         | —        | —         | —          | 79,217       | 79,217   | 2,203    | 81,420     |
|                           | ₱585,044 | ₱189,677  | ₱14,205    | ₱94,606      | ₱298,488 | ₱129,257 | ₱1,012,789 |

  

| September 30, 2020        |          |           |            |              |          |          |            |
|---------------------------|----------|-----------|------------|--------------|----------|----------|------------|
| Past due but not impaired |          |           |            |              |          |          |            |
|                           | Current  | 1-30 days | 31-60 days | Over 60 days | Subtotal | Impaired | Total      |
| Trade                     | ₱805,031 | ₱205      | ₱7,098     | ₱301,456     | ₱308,759 | ₱62,046  | ₱1,175,836 |
| Due from:                 |          |           |            |              |          |          |            |
| Planters                  | 42,018   | —         | —          | —            | —        | 55,474   | 97,492     |
| Employees                 | 28,658   | —         | —          | —            | —        | 2,214    | 30,872     |
| Other receivables         | —        | —         | —          | 67,838       | 67,838   | 11,062   | 78,900     |
|                           | ₱875,707 | ₱205      | ₱7,098     | ₱431,339     | ₱376,597 | ₱130,796 | ₱1,383,100 |

**ROXAS HOLDINGS, INC. AND SUBSIDIARIES**

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**ANNEX B. FINANCIAL SOUNDNESS INDICATORS**

**JUNE 30, 2021 AND 2020**

|                       |                                    | <b>June 30</b> |             |
|-----------------------|------------------------------------|----------------|-------------|
|                       |                                    | <b>2021</b>    | <b>2020</b> |
| Current ratio         | Current assets/Current liabilities | <b>0.41</b>    | 1.05        |
| Debt to equity ratio  | Total liabilities/Total equity     | <b>1.67</b>    | 1.44        |
| Asset to equity ratio | Total assets/Total equity          | <b>2.67</b>    | 2.44        |
| Return on assets      | Net income/Total assets            | <b>(5.3%)</b>  | (3.6%)      |
| Return on equity      | Net income/Total equity            | <b>(14.3%)</b> | (8.7%)      |
| Book value per share  | Total equity/Outstanding shares    | <b>3.3</b>     | 5.5         |